## EZCORP

## Third Quarter Fiscal 2020 Earnings

## Preliminary Statements

## Forward Looking Statements

This document contains certain forward-looking statements. These statements are based on the company's current expectations as to the outcome and timing of future events. All statements, other than statements of historical facts, that address activities or results that the company plans, expects, believes, projects, estimates or anticipates will, should or may occur in the future are forwardlooking statements. Actual results for future periods may differ materially from those expressed or implied by these forward-looking statements due to a number of uncertainties and other factors, including operating risks, liquidity risks, legislative or regulatory developments, market factors and current or future litigation. For a discussion of these and other factors affecting the company's business and prospects, see the company's annual, quarterly and other reports filed with the Securities and Exchange Commission. The company undertakes no obligation to update or revise forward-looking statements to reflect changed assumptions, the occurrence of unanticipated events or changes to future operating results over time.

## Other Available Information

This information should be read in conjunction with, and not in lieu of, the company's annual, quarterly and other reports filed with the Securities and Exchange Commission. Those reports contain important information about the company's business and performance, including financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP), as well as a description of the important risk factors that may materially and adversely affect our business, financial condition or results of operations.

## Adjusted Information

Unless otherwise specified, all amounts in this presentation reflect certain non-GAAP adjustments for various discrete items and constant currency. For a discussion of the comparable GAAP amounts, see "EZCORP GAAP Results" and "GAAP to Non-GAAP Reconciliation" in the Appendix.

## Market Comparisons

All market comparisons are based on available information from similar publicly traded companies.

## Defined Terms

See Appendix for definition of terms and acronyms used in this presentation.

## Company Overview

Formed in 1989, EZCORP has grown into a leading provider of pawn loans in the United States and Latin America. We also sell merchandise through a broad network of retail locations. We are dedicated to building shareholder value by satisfying the short-term cash needs of our customers, focusing on an industry-leading experience that is fueled by continuous innovation.


## Ready to Meet Our Customers' Needs

- Sufficient cash on hand to fund loan demand
- Provider of affordable general merchandise and jewelry


## Scale-Enabled

- 1,007 stores* and 6,742 team members in 6 countries
- Strong and differentiated point of sale system


## Diversified

- USA - 511 stores
- Latin America - 496 stores


## Positioned for Growth

- Strong balance sheet with high level of liquidity
- Able to operate successfully through economic cycles
- Differentiated digital and IT platform


## PERU 11

* Excludes our CashMax business and related operations in Canada which is expected to be substantially shutdown during the fourth quarter of fiscal 2020 and will result in charges of approximately \$8.0-\$10.0 million.


## Management Actions in the Current Environment

## Resilient through the crisis

## Team Members

## Focus on Team Member Retention \& Well Being

- Strict adherence to CDC safety guidelines in U.S. and local government guidelines in LatAm
- Telemedicine offered to all U.S. team members at no cost
- Endorsements from customers and team members on the safety and security activities undertaken
- Created a new Diversity and Inclusion position which continues to be a focus of the business
- Attrition continues to drop (store turnover is down 10\% in the U.S. and 16\% in LatAm in F3Q20 vs. F3Q19)


## Customers

Consistent Service

- Recession-resilient business
- Pawn shops remain an essential service for an underserved customer base
- Virtually all stores (99\%) open as of 7/31/20
- Focused on continuing to meet customers' needs for cash
- We are ready to lend as our customers have needs
- Provider of affordable merchandise for working and schooling from home


## Financial

## Balance Sheet Strength \&

Cost Optimization

- Strong balance sheet with $\$ 311 \mathrm{M}$ of cash as of $6 / 30 / 20$
- No near-term debt maturities or restrictive debt covenants
- Well-funded and well-capitalized through stress scenarios
- Focus on reducing costs
- Ongoing efforts to reduce costs, primarily focused on administrative expenses
- Rationalizing noncore operations (exiting CashMax business in Canada)


## F3020 Highlights

KEY FINANCIAL THEMES

Revenue Growth

## Effective U.S. Inventory Management

## QUARTERLY HIGHLIGHTS

- Total revenue up $5 \%$ driven by higher merchandise and scrap sales offset by lower pawn service charges (PSC)
- Merchandise sales up 31\% Y/Y reflecting ongoing demand for affordable merchandise for working and schooling from home
- Scrap sales up $15 \%$, with related gross profit up $72 \%$
- U.S. merchandise margin expanded $Q / Q$ to $37 \%$ reflecting effective aged inventory management
- U.S. Aged GM inventory \$ reduced by 58\% Y/Y, improving to $4.9 \%$ of total from $6.3 \%$ at 6/30/2019
- Sales Gross Profit up $37 \%$ Y/Y driven by improved inventory turns
- LatAm aged inventory, which is at $18.5 \%$ as a result of a more challenging environment as well as extended store closures at GPMX, is an area of focus
- F3Q20 EPS of (\$0.01)


## Near-Term Pressure on Earnings

- PLO/PSC decline largely related to stimulus payments depressing pawn loan demand and ongoing headwinds from COVID-19
- Higher effective tax rate on shifting business mix
- Adjusted EBITDA of $\$ 5.8 \mathrm{M}$ in F3Q20

> Strong Liquidity and Capital Ready for Return in Loan Demand

- Over $\$ 100 \mathrm{M}$ of cash build in the quarter ( $\$ 311 \mathrm{M}$ cash balance at $6 / 30 / 20$ vs. $\$ 194 \mathrm{M}$ at $3 / 31 / 20$ )
- Controlled capital expenditures
- Strong balance sheet to fund PLO, de novo stores, and inorganic growth


## State of the Consumer

## Recent Trends Expected to Drive Increased Cash Needs Post Any Subsequent Stimulus

Jobless Claims ${ }^{1}$


Consumer Confidence ${ }^{2}$


Retail Sales (MoM, SA) ${ }^{3}$

U.S. Monthly Real GDP (LTM, YoY SAAR) ${ }^{4}$


Jan '19 Feb '19 Mar '19 Apr '19 May '19 Jun '19 Jul '19 Aug '19 Sep '19 Oct '19 Nov'19 Dec '19 Jan '20 Feb '20 Mar '20 Apr '20 May '20 Jun '20 Jul '20
'Source: U.S. Bureau of Labor Statistics. Monthly data reflect approximate cumulative weekly data in thousands.
${ }^{2}$ Source: University of Michigan.
EZCORP
${ }^{3}$ Retail Trade and Food Services: U.S. Total - Seasonally Adjusted Sales. Source: U.S. Census Bureau.
${ }^{4}$ Source: Macroeconomic Advisers, Bloomberg. GDP \% change reflects LTM YoY rolling growth.
Note: graphs are not to scale.

## The Path Forward To Strengthen And Grow The Core

## Optimize Cost Structure

## 2

## Strengthen Core

## Business Operations

3
Innovate and Grow

- The Company is targeting significant cost savings
- Focused on reducing administrative overhead and operational expenses
- Rationalizing noncore activities
- Foster high performance and tenured store team members
- Optimization in pricing, lending and transactional efficiencies
- Ongoing modernization of our IT and data assets
- Giving our customers the choice of service via stores, at curbside, via Lana, online or by phone
- Leverage Digital marketing to capture new customers
- Store growth and expansion to potential new markets

The strategic plan builds on initiatives developed throughout FY20 and is under-pinned by a strong balance sheet and a relentless focus on our customers and team members

## 1) Optimize Cost Structure

## Management is identifying opportunities to improve the cost structure while growing the core business

- Reducing corporate costs
- Reducing operational expenses in accordance with lower transaction volume
- Selectively reducing the spending on digital assets
- Taking a balanced approach to growth and maintenance capex in FY21
- Shutting down the non-core CashMax operation over the next few months

The Company is targeting significant cost savings in FY21, and we will communicate our progress on these efforts beginning in the fiscal 4th quarter.

## 2) Strengthen Core Business Operations

## Strategic focus on operating disciplines and modernization of critical IT systems

## Continuous Optimization

- Investing in system-generated pricing to improve the overall customer experience, team member productivity and profitability
- Enabling automated lending guidance, creating opportunity for expanded return on earning assets (ROEA)
- Original loan to value ratios on forfeited collateral reduced $12 \%$ in the U.S. and $15 \%$ in Mexico strengthening future selling margin opportunities
- Customer-centric learning culture, enabling innovation through crisis (e.g. pay by phone, curbside pawn service)
- Focus on team member retention, creating systems and process to help develop new team members into professional Pawnbrokers and increasing productivity


## Modernize IT

- POS rollout across core markets well progressed, with El Salvador and Guatemala to be completed in F4Q20 enabling increased standardization across geographies
- Key customer interactions now available for omnichannel access across store tablets and digital, including Retail Sales, Layaways, Loan Extensions, and Customer Lookup
- Centralized management of data assets well progressed, enabling single view of customer and inventory across store and digital channels this year
- Core store network upgrades complete, increasing resilience, removing risk through disaster recovery


## 3) Innovate and Grow

Creating competitive advantage through superior customer experience

## Create Customer Choice

## Leverage Digital to Capture New Customers

- Over 15M brand impressions and 5M unique consumers engaged via Social Media, driving 100,000 consumers to our digital assets since end of F2Q20
- More than $2.5 x$ more monthly activity via Online websites (ezpawn.com) since end of F1Q20
- Now ranking in Top 10 for Google pawn related searches (ezpawn.com), up from Top 100 since end of F2Q20
- Evaluating focused Google Reviews effort to drive customer and store team engagement


## (3) Innovate and Grow (continued)

Creating competitive advantage through superior customer experience

## Store Growth

- LatAm de novo efforts on track to open 23 new stores in FY20, forecast to open 25 new stores in FY21
- Continuous discipline in market scanning for store acquisition opportunities in core markets
- Potential new markets being explored for core pawn business operations

- Organization-wide focus on Lana as the Digital loan servicing platform for customers
- More than 32,000 Lana accounts at F3Q20, up from over 8,000 at end of F2Q20 (and over 40,000 at end of July)
- Available in 374 stores, up from 159 stores at $3 / 31 / 20$
- Over 10,000 extensions in July, more than $6 x$ the number of extensions in March
- Coming in calendar 2020: Ability to make payments from customer debit card of choice and view / pay layaways


## $\mathscr{f}$ Lana

LOAN ID \#07000011
Are these details correct?

Please confirm the extension details for EZPAWN loan.

Extension details
New due date Wed, Jul 22
New last day of grace Sat, Aug 22
Extension payment $\$ 6.00$
Days extended 15 days

O Pay with a Lana bank account
Get \$10 for opening an account ${ }^{2}$
O Pay with a debit card

Card number
0000000000000000

Expiry date
$00 / 00$
cvv
000

ZIP
00000

## Yes, extend loan

## Long-Term EBITDA Growth/Margins

Recent performance reflects paydown of pawn loans. Pre-COVID growth is strong.


Long-Term Growth 14\% CAGR (F2016-F2019)

## Consistent EBITDA

1\% CAGR (F2016-F2019)

## Growth Market

 35\% CAGR (F2016-F2019)
## Financial Highlights - Consolidated

- PLO balance of $\$ 117 \mathrm{~m}$ down $39 \%$ Y/Y largely related to the impact of stimulus payments depressing pawn loan demand and headwinds from COVID-19
- Merchandise sales grew 31\%
- Same store sales growth (SSSG) of 34\%
- Led by merchandise helpful in a shelter-at-home situation
- Total inventory decreased 28\% reflecting a $46 \%$ increase in inventory turns to $2.9 x$
- Merchandise margins holding steady through ongoing progress in the liquidation of aged inventory
- F3Q20 EBITDA impacted by lower PSC




## MERCHANDISE MARGINS





MERCHANDISE SALES

CONSOLIDATED EBITDA


## Financial Highlights - U.S. Pawn

- Quarter-end PLO down 42\% YoY reflecting COVID-related headwinds
- PSC down 30\% driven by lower average PLO for the quarter partially offset by $\mathrm{Y} / \mathrm{Y}$ improvement in PLO yield
- Merchandise sales grew $41 \%$ Y/Y
- Same store sales grew 38\%
- Annualized inventory turns grew $62 \% \mathrm{Y} / \mathrm{Y}$ to 3.1 x
- Merchandise margin steady vs. the prior-year quarter driven by effective inventory management
- Aged GM inventory improved to $4.9 \%$ from $6.3 \%$ at $6 / 30 / 19$
- Operating expenses remain wellmanaged with costs flat to prior year
- F3Q20 EBITDA down 17\% Y/Y, with lower PSC partially offset by higher merchandise sales and scrap gross profits



MERCHANDISE MARGINS




PAWN SERVICE CHARGES

MERCHANDISE SALES

US PAWN EBITDA


## Financial Highlights - Latin America Pawn

- PLO down 28\% to \$30m largely reflecting COVID-19 headwinds including ongoing store closures at GPMX, as well as continuing social welfare programs in Mexico
- PSC down 35\% Y/Y driven by lower average PLO for the quarter and a lower yield due primarily to COVID store closures in GPMX
- Merchandise sales were down 2\% reflecting reduced in-store traffic and COVID-related store closures in GPMX
- SSSG of $-5 \%$
- Merchandise margin declined 710 bps; focused on long-term inventory yield improvement (inventory turns held steady at 2.3x)
- Aged GM inventory is an area of focus
- EBITDA down Y/Y on lower PSC and merchandise gross profit partially offset by reduced expenses






## MERCHANDISE MARGINS



LATAM PAWN EBITDA


## Appendix

## Pause in Pawn Loan Demand Weighs on EBITDA/EPS

## EZCORP GAAP Results

| \$ Millions | Q3 |  | \% $\Delta$ | YTD |  | $\begin{gathered} \% \Delta \\ \mathrm{~B} / \mathrm{W}) \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY20 | FY19 | B/(W) | FY20 | FY19 |  |  |
| Pawn Loans Outstanding | \$113.3 | \$190.3 | -40\% |  |  |  | Total revenue growth driven by a $33 \%$ increase in merchandise sales partially offset by a significant reduction in PSC. F3Q20 includes $\$ 2.2 \mathrm{~m}$ of product losses due to stores impacted by riots and looting. |
| Total Revenue | \$210.2 | \$202.5 | 4\% | \$656.0 | \$632.9 | $4 \%$ |  |
| Net Revenue | \$102.2 | \$115.9 | (12)\% | \$359.6 | \$373.6 | -4\% |  |
| Equity in Net Income Investments | \$(1.2) | \$1.3 | NM | \$(5.9) | \$0.6 | NM |  |
| Operations Expenses | \$83.8 | \$86.1 | $3 \%$ | \$310.0 | \$266.7 | (16)\% |  |
| Administrative Expenses | \$14.7 | \$13.7 | (7)\% | \$46.7 | \$41.8 | (12)\% |  |
| Other (Income)/Expense | \$0.4 | \$- | (100)\% | \$1.0 | \$23.2 | NM |  |
| EBITDA | \$2.2 | \$17.4 | (87)\% | \$ (3.9) | \$42.4 | (109)\% |  |
| Depreciation/Amortization | \$7.7 | \$7.3 | (5)\% | \$23.2 | \$21.1 | (10)\% | Decrease in net interest expense from June 2019 repayment of $\$ 195 \mathrm{~m}$ cash convertible notes offset by lower interest income on decreasing balance of note receivable arising from the FY16 sale of Grupo Finmart. |
| Interest Expense, Net | \$4.8 | \$6.7 | 28\% | \$14.2 | \$17.6 | 19\% |  |
| Profit Before Tax | \$ (10.2) | \$3.5 | NM | \$ (41.3) | \$3.7 | NM |  |
| Income Taxes | \$(4.8) | \$0.1 | NM | \$3.8 | \$1.4 | NM |  |
| Non-Controlling Interest | \$- | \$- | NM | \$- | \$(1.2) | (100)\% | F3Q20 EPS impacted by COVID-19 and riots/looting expenses. F3Q19 EPS impacted by $\$ 4.6 \mathrm{~m}$ historical VAT adjustment in merchandise sales. |
| Continuing Ops Net Income Attributable | \$ (5.5) | \$3.4 | NM | \$(45.1) | \$3.6 | NM |  |
| Continuing Ops Diluted EPS | (0.10) | \$0.06 | NM | \$(0.81) | \$0.06 | NM |  |

## Pause in Pawn Loan Demand Weighs on EBITDA/EPS

## EZCORP Continuing Operations Adjusted Results

| \$ Millions | Q3 |  | \% $\triangle$ |
| :---: | :---: | :---: | :---: |
|  | FY20 | FY19 | B/(W) |
| Pawn Loans Outstanding | \$116.8 | \$190.3 | -39\% |
| Total Revenue | \$216.5 | \$207.0 | 5\% |
| Net Revenue | \$107.4 | \$120.4 | (11)\% |
| Total Operating Expenses | \$100.2 | \$99.8 | 0\% |
| Equity in Net Income Investments | \$ (1.2) | \$1.3 | (192)\% |
| Operations Expenses | \$85.7 | \$86.1 | 0\% |
| Administrative Expenses | \$14.4 | \$13.6 | (6)\% |
| CCV (Income)/Loss Share | \$1.2 | \$(1.3) | NM |
| Other (Income)/Expenses | \$0.3 | \$(0.0) | NM |
| EBITDA | \$5.7 | \$21.9 | (74)\% |
| Depreciation/Amortization | \$7.9 | \$7.3 | (10)\% |
| Interest Expense, Net | \$1.5 | \$1.1 | (36)\% |
| Profit Before Tax | \$ (3.5) | \$13.6 | (126)\% |
| Income Taxes | \$ (2.8) | \$4.9 | 157\% |
| Non-Controlling Interest | \$0.0 | \$- | NM |
| Continuing Ops Net Income Atributable | \$ (0.7) | \$8.8 | (108)\% |
| Adjusted Continuing Ops Diluted EPS | \$ (0.01) | \$0.16 | (106)\% |



## Definition of Terms

| PLO | Pawn loan outstanding |
| :--- | :--- |
| PSC | Pawn service charges |
| LatAm | Latin America, including Mexico, Central America and South <br> America |
| POS2 | Second generation point-of-sale system |
| SSLG | Same store loan growth (stores open the entirety of <br> comparable periods) |
| SSSG | Same store sales growth (stores open the entirety of <br> comparable periods) |
| CAGR | Compound annual growth rate |
| GM | General merchandise (non-jewelry) |
| Net Debt | Par value of debt less cash and cash equivalents divided by adjusted EBITDA for the trailing twelve <br> months |
| Leverage Ratio | Free cash flow |
| FCF | Cash Converters International Limited, a publicly-traded <br> company based in Australia, in which EZCORP holds a <br> minority interest |
| CCV |  |

Monthly PLO Yield $=\frac{\left(\frac{\text { pawn service charges }}{\text { days in period }}\right) \times 365}{\text { average PLO }} / 12$
Inventory Yield $=\frac{\left(\frac{\text { sales gross profit }}{\text { days in period }}\right) \times 365}{\text { average net inventory }}$
$\underset{\text { Assets }}{\text { Return on Earning }}=\frac{\left(\frac{\text { sales gross profit + PSC }}{\text { days in period }}\right) \times 365}{\text { average net inventory }+ \text { average PLO }}$
Inventory Turnover $=\frac{\left(\frac{\text { total cost of sales }}{\text { days in period }}\right) \times 365}{\text { average net inventory }}$

EBITDA Margin $=\frac{\text { EBIIDA }}{\text { net revenue }}$

## GAAP to Non-GAAP Reconciliation

In addition to the financial information prepared in conformity with generally accepted accounting principles in the United States of America ("GAAP"), we provide certain other financial information that is adjusted to exclude the impact of restructuring and restatement charges and other discreet items and to reflect the results of our Latin America Pawn operations on a constant currency basis. We believe that presentation of the non-GAAP financial information is meaningful and useful in evaluating and comparing our operating results across accounting periods and understanding the operating and financial performance of our business. We believe that the non-GAAP financial information reflects an additional way of viewing aspects of our business that, when viewed with our GAAP results, provides a more complete understanding of factors and trends affecting our business. We provide non-GAAP financial information for informational purposes and to enhance understanding of our GAAP consolidated financial statements.

You should consider the non-GAAP information in addition to, but not instead of or superior to, our results prepared in accordance with GAAP. Non-GAAP financial information may be determined or calculated differently by other companies, limiting the usefulness of that information for comparative purposes.

## GAAP to Non-GAAP Reconciliation Q3 - Continuing Operations*



Footnote * - Includes immaterial presentation reclassifications and rounding Footnote (A) Amounts include $\$ 2.2$ million in civil unrest robbery losses.
Footnote (B) Amounts include $\$ 0.5$ million in COVID-19 related expenses
Footnote (C) Amount includes $\$ 0.2 \mathrm{~m}$ of PPE losses related to civil unrest and $\$ 0.1 \mathrm{~m}$ impairment consulting fees.
Footnote (D) Amount includes $\$ 3.2 \mathrm{~m}$ in net non-cash interest expense regarding our notes receivable \& convertible debt instruments to reflect the underlying cash flows of our investments \& debt. Footnote (E) Amount includes tax impact of items listed above
Footnote (F) Amount includes $\$ 4.6 \mathrm{~m}$ of historical VAT recorded as merchandise COGS
Footnote (G) Amount includes $\$ 0.1 \mathrm{~m}$ of FX adjustments.
Footnote (H) ) Amount includes $\$ 3.2 \mathrm{~m}$ in net non-cash interest expense regarding our notes receivable \& convertible debt instruments to reflect the underlying cash flows of our investments \& debt
Footnote (I) Amount includes tax impact of items listed above.

## GAAP to Non-GAAP Reconciliation Q3 - U.s. Pawn*

## FANilicas <br> \section*{Revenues}



|  | Item |
| ---: | ---: | ---: |
| Adjustmen |  | Adjusted

PSC Revenues
Merchandise Gross Profit

| 41.1 | 0.0 | 41.1 | 0.0 | 41.1 | 58.6 | 0.0 | 58.6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 40.4 | 2.2 (A) | 42.6 | 0.0 | 42.6 | 31.0 | 0.0 | 31.0 |
| $35 \%$ |  | $3 \pi$ | $0 \%$ | $37 \%$ | $3 \pi$ |  | $37 \%$ |
| 4.3 | 0.0 | 4.3 | 0.0 | 4.3 | 2.3 | 0.0 | 2.3 |
| $25 \%$ |  | $25 \%$ | $0 \%$ | $25 \%$ | $2 \%$ |  | $3 \%$ |
| 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

## Net Revenue

Operating Expenses
Other Expenses

| $\mathbf{8 5 . 8}$ | $\mathbf{2 . 2}$ | $\mathbf{8 8 . 0}$ | $\mathbf{0 . 0}$ | $\mathbf{8 8 . 0}$ |
| ---: | ---: | ---: | ---: | ---: |
| 66.3 | $(0.5)$ | 65.8 | 0.0 | 65.8 |

92.0
0.0
92.0
$6.3-\quad(0.5) \quad(B) \quad 65.8$
$\begin{array}{ll}0.0^{\prime} & 0.0\end{array}$
65.4
0.0
65.4

## EBITDA

19.2
2.7
16.6
2.9
19.3
0.0
19.3
23.6
0.0
23.6

Interest

16.6
2.9
19.3
0.0
19.3
23.6
0.0

Profit Before Tax

| 86.8 | 0.0 | 86. |
| ---: | ---: | ---: |
| 90.1 | 0.0 | 90. |
| 176.9 | 0.0 | 176.9 |


| 0.0 | 86.8 |
| ---: | ---: |
| 0.0 | 90.1 |
| 0.0 | $\mathbf{1 7 6 . 9}$ |


| 148.6 | 0.0 | 148.6 |
| ---: | ---: | ---: |
| 135.2 | 0.0 | 135.2 |
| $\mathbf{2 8 3 . 8}$ | $\mathbf{0 . 0}$ | $\mathbf{2 8 3 . 8}$ |

Footnote * - Includes immaterial presentation reclassifications and rounding Footnote (A) Amounts include $\$ 2.2$ million in civil unrest robbery losses.

## GAAP to Non-GAAP Reconciliation Q3 - Latin America Pawn*

## * A/kifons

Revenues


Footnote * - Includes immaterial presentation reclassifications and rounding
Footnote (A) Amounts include $\$ 0.1$ million FX loss
Footnote (B) Amount includes $\$ 4.6 \mathrm{~m}$ of historical VAT recorded as merchandise COGS.
Footnote (C) Amount includes $\$ 1.5 \mathrm{~m}$ of interest expense related to historical VAT recorded as merchandise sales

## GAAP to Non－GAAP Reconciliation YTD－Continuing Operations＊

## 天月相のns <br> Revenues

| Base | $\begin{array}{r} \text { Item } \\ \text { Adjustmen } \\ \text { is } \end{array}$ |  | Adjusted Base | Constant Currency Impact | Adjusted Constant Currency |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FY20 | FY20 |  | PY20 | PY20 | FY20 |
| 656.0 | 0.0 |  | 656.0 | 6.0 | 662.0 |
| 217.4 | 0.0 |  | 217.4 | 1.8 | 219.2 |
| 131.4 | 2.2 | （A） | 133.6 | 0.9 | 134.6 |
| 33\％ |  |  | $34 \%$ |  | $34 \%$ |
| 8.2 | 0.0 |  | 8.2 | 0.0 | 8.2 |
| 20\％ |  |  | 20\％ |  | \％\％ |
| 2.6 | 0.0 |  | 2.6 | 0.0 | 2.7 |
| 359.6 | 2.2 |  | 361.9 | 2.8 | 364.7 |
| 309.9 | （47．6） | （B） | 262.3 | 2.3 | 264.6 |
| $46.8{ }^{\prime \prime}$ | －（0．3） | （C） | $46.4{ }^{\prime \prime}$ | 0.0 | 46.4 |
| 6.9 ＇ | （7．9） |  | （1．0）${ }^{\prime}$ | 0.0 | （1．0） |
| （3．9） | 58.1 |  | 54.1 | 0.5 | 54.6 |
| 23.2 | 0.0 |  | 23.2 | 0.3 | 23.4 |
| （27．1） | 58.1 |  | $31.0{ }^{*}$ | 0.3 | 31.2 |
| 14.2 | （9．5） | （E） | 4.7 | （0．1） | 4.6 |
| （41．3） | 67.6 |  | 26.3 ＂ | 0.3 | 26.6 |
| 3.8 | 5.0 | （F） | 8.8 | 0.1 | 8.9 |
| 0.0 | 0.0 |  | 0.0 | 0.0 | 0.0 |
| （45．1） | 62.6 |  | $17.5{ }^{\prime}$ | 0.2 | 17.7 |
| （0．81） | $1.13{ }^{\prime}$ |  | 0.31 | 0.00 | 0.32 |
| 55.5 | 55.5 |  | 55.5 | 55.5 | 55.5 |
| 113.2 | 0.0 |  | 113.2 | 3.6 | 116.8 |



Footnote＊－Includes immaterial presentation reclassifications and rounding
Footnote（A）Amounts include $\$ 2.2$ million in civil unrest robbery losses．
Footnote［B］Amounts include $\$ 41.3$ million goodwill impairment of our U．S．and GPMX reporting unit，a $\$ 5.6$ million intangible asset impairment in LATAM，and a $1.1 M$ long－lived asset impairment Footnote（C）Amount includes $\$ 0.1 \mathrm{~m}$ of impact from consulting fees，$\$ 0.1$ million COVID－19 supplies and $\$ 0.1$ million lobbying expenses．
Footnote（D）Amount includes $\$ 0.3 \mathrm{~m}$ of impact from foreign currency movements，$\$ 7.1 \mathrm{~m}$ impact on CCV earnings from litigation settlement and $\$ 1.1 \mathrm{~m}$ of impact from termination of a non－ core software project．
Footnote（D）Amount includes 7.0 m CCV adjustment for Lynch class action settlement，$\$ 0.6 \mathrm{~m}$ for TM1 asset write－off，$\$ 0.5 \mathrm{~m}$ remittances write－off and $\$ 0.2 \mathrm{~m}$ due to stores impacted by civil unrest．
Footnote（E）Amount includes $\$ 9.5 \mathrm{~m}$ in net non－cash interest income regarding our notes receivable and convertible debt instruments to reflect the underlying cash flows of our
investments and debt．Footnote（F）Amount includes tax impact of items listed above．
Footnote（G）Amount includes $\$ 1.1 \mathrm{~m}$ of PSC recovery related to GPMX PSC receivable issue
Footnote（H）Amount includes $\$ 4.6 \mathrm{~m}$ in historical VAT recorded as merchandise sales．
Footnote（I）Amount includes $\$ 0.3 \mathrm{~m}$ of acquisition related expenses．
Footnote（J）Amount includes $\$ 0.4 \mathrm{~m}$ Board Search fees and $\$ 0.2 \mathrm{~m}$ of acquisition related expenses
Footnote（K）Amount includes $\$ 19.7 \mathrm{~m}$ Impairment on CCV，$\$ 3.0 \mathrm{~m}$ litigation expense impact，$\$ 3.6 \mathrm{~m}$ asset write－off as a result of Republic Metals bankruptcy and $\$ 0.3 \mathrm{~m}$ of expense related to
business deconsolidation．
Footnote（L）Amount includes $\$ 9.5 \mathrm{~m}$ in net non－cash interest income regarding our notes receivable and convertible debt instruments to reflect the underlying cash flows of our

## GAAP to Non-GAAP Reconciliation YTD - U.S. Pawn*



Footnote * - Includes immaterial presentation reclassifications and rounding
Footnote (A) Amounts include $\$ 2.2 \mathrm{~m}$ of total shrink / robbery losses due to stores impacted by civil unrest
Footnote (B) Amount includes $\$ \$ 10 \mathrm{~m}$ Goodwill Impairment and $\$ 0.5 \mathrm{~m}$ of COVID related expense
Footnote (C) Amount includes $\$ 0.2 \mathrm{~m}$ due to stores impacted by civil unrest.
Footnote (D) Amount includes $\$ 2.9 \mathrm{~m}$ reserve on exposure to Republic Metals Corporation bankruptcy.

## GAAP to Non-GAAP Reconciliation YTD - Latin America Pawn*



Footnote * - Includes immaterial presentation reclassifications and rounding
Footnote [A] Amounts include $\$ 31.3$ million goodwill impairment of our GPMX reporting unit and $\$ 4.6$ million intangible impairment
Footnote (B) Amount includes $\$ 0.1 \mathrm{~m}$ of acquisition and investment expense and $\$ 0.3 \mathrm{~m}$ of impact from foreign currency movements. Footnote (C) Amount includes $\$ 0.3 \mathrm{~m}$ non-cash interest income.
Footnote (D) Amount includes $\$ 1.1 \mathrm{~m}$ of PSC Revenue for settlement of GPMX PSC-related indemnification claim.
Footnote (E) Amount includes $\$ 4.6 \mathrm{~m}$ in historical VAT recorded as merchandise sales.
Footnote (F) Amount includes $\$ 0.3 \mathrm{~m}$ in acquisition related expenses
EZCORP
Footnote (G) Amount includes $\$ 0.8 \mathrm{~m}$ asset write-off as a result of Republic Metals bankruptcy and minimal gain on FX
Footnote (H) Amount includes $\$ 1.5 \mathrm{~m}$ of interest expense related to historical VAT recorded as merchandise sales

## Consolidated Growth FY17-FY20 Reconciliation*

|  | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Continuing Ops PBT | 13.0 | 13.7 | 8.8 | 7.2 | 42.7 | 19.7 | 17.5 | 15.5 |
| Add Back Net Interest | 2.9 | 3.4 | 3.6 | 5.8 | 15.7 | 1.6 | 1.6 | 3.0 |
| Add Back Deprciation and Amortization | 6.4 | 6.0 | 5.8 | 5.4 | 23.7 | 5.7 | 6.5 | 6.1 |
| Continuing Ops EBITDA | 22.4 | 23.1 | 18.2 | 18.4 | 82.0 | 27.0 | 25.5 | 24.7 |
| Discrete Adjustments | -0.4 | 0.2 | 1.4 | 1.9 | 3.1 | 0.4 | -0.2 | -5.1 |
| Adjusted EBITDA | 21.9 | 23.3 | 19.6 | 20.3 | 85.1 | 27.4 | 25.3 | 19.6 |
| Constant Currency | -0.2 | 0.3 | -0.2 | -0.4 | -0.4 | -0.4 | -0.4 | 0.0 |
| Currency Adjusted Continuing Ops EBITDA | 21.7 | 23.6 | 19.4 | 19.9 | 84.7 | 27.0 | 24.9 | 19.6 |
| Continuing Ops Net Revenue | 112.0 | 109.9 | 105.5 | 108.1 | 435.5 | 122.1 | 120.3 | 114.7 |
| Discrete Adjustments | 0.0 | 0.0 | 0.0 | 0.2 | 0.2 | 0.0 | 0.0 | 0.0 |
| Adjusted Net Revenue | 112.0 | 109.9 | 105.5 | 108.3 | 435.7 | 122.1 | 120.3 | 114.7 |
| Constant Currency | 0.0 | 0.7 | -0.4 | -1.3 | -0.9 | -1.1 | -0.7 | 0.0 |
| Currency Adjusted Continuing Ops Net Revenue | 112.0 | 110.6 | 105.2 | 107.0 | 434.8 | 121.0 | 119.6 | 114.8 |
| EBITDA Margin | 19\% | 21\% | 18\% | 19\% | 19\% | 22\% | 21\% | 17\% |
|  | FY19 | FY19 | FY19 | FY19 | FY19 | FY20 | FY20 | FY20 |
|  | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 |
| Continuing Ops PBT | -4.7 | 5.0 | 3.5 | 0.4 | 4.2 | 3.0 | -34.2 | -10.2 |
| Add Back Net Interest | 5.5 | 5.5 | 6.7 | 4.0 | 21.6 | 4.5 | 4.9 | 4.8 |
| Add Back Deprciation and Amortization | 6.8 | 7.0 | 7.3 | 7.7 | 28.8 | 7.7 | 7.8 | 7.7 |
| Continuing Ops EBITDA | 7.6 | 17.5 | 17.4 | 12.1 | 54.5 | 15.2 | -21.5 | 2.2 |
| Discrete Adjustments | 20.7 | 5.3 | 4.6 | 7.3 | 38.0 | 7.7 | 47.4 | 3.0 |
| Adjusted EBITDA | 28.3 | 22.8 | 22.0 | 19.4 | 92.5 | 22.9 | 25.9 | 5.3 |
| Constant Currency | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -0.2 | 0.2 | 0.5 |
| Currency Adjusted Continuing Ops EBITDA | 28.3 | 22.8 | 22.0 | 19.4 | 92.5 | 22.7 | 26.1 | 5.7 |
| Continuing Ops Net Revenue | 130.0 | 127.7 | 115.9 | 120.9 | 494.4 | 130.1 | 127.4 | 102.2 |
| Discrete Adjustments | 0.0 | -1.1 | 4.6 | 0.3 | 3.7 | 0.0 | 0.0 | 2.2 |
| Adjusted Net Revenue | 130.0 | 126.6 | 120.4 | 121.1 | 498.2 | 130.1 | 127.4 | 104.4 |
| Constant Currency | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -0.7 | 0.5 | 3.0 |
| Currency Adjusted Continuing Ops Net Revenue | 130.0 | 126.6 | 120.4 | 121.1 | 498.2 | 129.4 | 127.9 | 107.4 |
| EBITDA Margin | 22\% | 18\% | $18 \%$ | 16\% | 19\% | 18\% | 20\% | 5\% |

## Pawn Businesses FY17-FY20 Reconciliation*

|  | FY17 | FY17 | FY17 | FY17 | FY17 | FY18 | FY18 | FY18 | FY18 | FY18 | FY19 | FY19 | FY19 | FY19 | FY19 | FY20 | FY20 | FY20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 |
| U.S. Pawn PBT | 27.2 | 29.8 | 23.9 | 22.8 | 103.6 | 27.8 | 28.2 | 21.3 | 25.5 | 102.7 | 27.4 | 28.4 | 23.6 | 22.2 | 101.7 | 28.6 | 20.4 | 16.5 |
| Add Back Net Interest | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (0.0) | 0.0 | (0.0) | 0.1 | 0.1 | 0.0 | 0.0 | (0.0) | 0.0 | (0.0) | 0.0 | 0.0 | 0.0 |
| Add Back Deprciation and Amortization | 2.6 | 2.7 | 2.2 | 2.7 | 10.2 | 2.8 | 3.5 | 3.0 | 3.5 | 12.9 | 3.0 | 3.0 | 2.9 | 2.9 | 11.9 | 2.9 | 2.7 | 2.7 |
| U.S. Pawn Ebitda | 29.8 | 32.4 | 26.1 | 25.5 | 113.8 | 30.6 | 31.7 | 24.3 | 29.1 | 115.7 | 30.5 | 31.4 | 26.6 | 25.1 | 113.6 | 31.4 | 23.1 | 19.2 |
| Discrete Adjustments | 0.0 | 0.0 | 0.0 | 1.2 | 1.2 | 0.3 | (0.2) | 0.0 | 0.0 | 0.1 | 2.9 | 0.0 | 0.0 | 0.8 | 3.7 | 0.0 | 10.0 | 2.9 |
| Adjusted U.S.Pawn EBITDA | 29.8 | 32.4 | 26.1 | 26.7 | 115.0 | 30.9 | 31.5 | 24.3 | 29.1 | 115.8 | 33.3 | 31.4 | 26.6 | 26.0 | 117.2 | 31.4 | 33.1 | 22.1 |
|  | FY17 | FY17 | FY17 | FY17 | FY17 | FY18 | FY18 | FY18 | FY18 | FY18 | FY19 | FY19 | FY19 | FY19 | FY19 | FY20 | FY20 | FY20 |
|  | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 |
| U.S. Pawn Net Revenue | 97.1 | 96.0 | 89.7 | 91.3 | 374.0 | 96.8 | 97.0 | 89.6 | 95.6 | 379.0 | 101.3 | 98.9 | 92.0 | 93.8 | 386.0 | 99.5 | 100.7 | 85.8 |
| Discrete Adjustments | 0.0 | 0.0 | 0.0 | 0.2 | 0.2 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.3 | 0.3 | 0.0 | 0.0 | 2.2 |
| Adjusted U.S.Pawn Net Revenue | 97.1 | 96.0 | 89.7 | 91.5 | 374.3 | 96.8 | 97.0 | 89.6 | 95.6 | 379.0 | 101.3 | 98.9 | 92.0 | 94.1 | 386.3 | 99.5 | 100.7 | 88.0 |
|  | FY17 | FY17 | FY17 | FY17 | FY17 | FY18 | FY18 | FY18 | FY18 | FY18 | FY19 | FY19 | FY19 | FY19 | FY19 | FY20 | FY20 | FY20 |
|  | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 |
| Latin America PBT | 4.2 | 3.2 | 5.2 | 5.7 | 18.2 | 8.6 | 6.8 | 8.7 | 9.1 | 33.2 | 6.8 | 9.5 | 2.1 | 5.8 | 24.1 | 8.1 | (30.1) | (0.7) |
| Remove Buy/Sell Loss | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Add Back Net Interest | (0.1) | (0.3) | (0.5) | (1.0) | (1.9) | (0.6) | (0.8) | (0.7) | (0.5) | (2.6) | (0.4) | (0.4) | 1.1 | (0.3) | 0.0 | (0.4) | 0.0 | (0.5) |
| Add Back Deprciation and Amortization | 0.6 | 0.7 | 0.6 | 0.8 | 2.7 | 0.8 | 0.9 | 1.0 | 1.4 | 4.1 | 1.4 | 1.5 | 1.6 | 1.7 | 6.3 | 1.9 | 1.9 | 1.6 |
| Latin America EbITDA | 4.7 | 3.5 | 5.4 | 5.4 | 19.0 | 8.8 | 7.0 | 8.9 | 9.9 | 34.6 | 7.8 | 10.6 | 4.8 | 7.2 | 30.4 | 9.7 | (28.2) | 0.4 |
| Discrete Adjustments | 0.0 | (0.0) | (0.0) | 0.0 | (0.0) | (0.0) | 0.0 | 0.0 | (0.0) | (0.0) | 1.7 | (1.8) | 4.6 | 0.6 | 5.2 | (0.1) | 35.7 | (0.1) |
| Constant Currency Impact | 0.0 | 0.2 | (0.1) | (0.4) | (0.4) | (0.3) | (0.1) | 0.1 | (0.2) | (0.5) | 0.0 | 0.0 | 0.0 | (0.0) | (0.0) | (0.3) | 0.1 | 0.6 |
| Adjusted Latin America EBITDA | 4.7 | 3.6 | 5.2 | 5.0 | 18.5 | 8.5 | 6.9 | 9.0 | 9.7 | 34.1 | 9.5 | 8.8 | 9.4 | 7.8 | 35.5 | 9.3 | 7.6 | 0.9 |
|  | FY17 | FY17 | FY17 | FY17 | FY17 | FY18 | FY18 | FY18 | FY18 | FY18 | FY19 | FY19 | FY19 | FY19 | FY19 | FY20 | FY20 | FY20 |
|  | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 | Q4 | Full Year | Q1 | Q2 | Q3 |
| Latin America Net Revenue | 13.4 | 12.4 | 14.3 | 15.3 | 55.5 | 23.8 | 22.0 | 23.9 | 26.6 | 96.2 | 27.5 | 28.0 | 23.2 | 26.6 | 105.2 | 29.7 | 25.8 | 15.4 |
| Remove Buy/Sell Impact | (0.0) | 0.0 | 0.0 | 0.0 | (0.0) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Discrete Adjustments | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (1.1) | 4.6 | 0.0 | 3.5 | 0.0 | 0.0 | 0.0 |
| Constant Currency Impact | 0.0 | 0.7 | (0.4) | (1.3) | (0.9) | (0.7) | (0.4) | 0.2 | (0.5) | (1.3) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (0.7) | 0.5 | 3.0 |
| Adjusted Latin America Net Revenue | 13.4 | 13.2 | 13.9 | 14.0 | 54.6 | 23.1 | 21.6 | 24.1 | 26.1 | 94.8 | 27.5 | 26.9 | 27.7 | 26.6 | 108.6 | 29.1 | 26.3 | 18.4 |
|  | FY16 | FY16 | FY16 | FY17 | FY17 | FY17 | FY17 | FY18 | FY18 | FY18 | FY18 | FY19 | FY19 | FY19 | FY19 | FY20 | FY20 | FY20 |
| LatAm Same Store PLO Growth | Mar | Jun | Sep | Dec | Mar | Jun | Sep | Dec | Mar | Jun | Sep | Dec | Mar | Jun | Sep | Dec | Mar | Jun |
| GAAP | 11\% | -2\% | 3\% | -5\% | 1\% | 16\% | 18\% | 16\% | 11\% | -2\% | 4\% | 9\% | 4\% | 4\% | -6\% | 2\% | -12\% | -38\% |
| Constant Currency | 26\% | 16\% | 17\% | 14\% | 10\% | 13\% | 11\% | 11\% | 9\% | 8\% | 7\% | 11\% | 9\% | 2\% | -3\% | -1\% | 0\% | -30\% |

## Constant Currency

In addition to the financial information prepared in conformity with accounting principles generally accepted in the United States ("GAAP"), we provide certain other non-GAAP financial information on a constant currency basis ("constant currency"). We use constant currency results to evaluate our Latin America Pawn operations, which are denominated primarily in Mexican pesos, Guatemalan quetzals and other Latin American currencies. We believe that presentation of constant currency results is meaningful and useful in understanding the activities and business metrics of our Latin America Pawn operations and reflect an additional way of viewing aspects of our business that, when viewed with GAAP results, provide a more complete understanding of factors and trends affecting our business. We provide non-GAAP financial information for informational purposes and to enhance understanding of our GAAP consolidated financial statements. We use this non-GAAP financial information to evaluate and compare operating results across accounting periods. Readers should consider the information in addition to, but not instead of or superior to, our financial statements prepared in accordance with GAAP. This non-GAAP financial information may be determined or calculated differently by other companies, limiting the usefulness of those measures for comparative purposes.

Constant currency results reported herein are calculated by translating consolidated balance sheet and consolidated statement of operations items denominated in local currency to U.S. dollars using the exchange rate from the prior-year comparable period, as opposed to the current period, in order to exclude the effects of foreign currency rate fluctuations. We used the end-of-period rate for balance sheet items and the average closing daily exchange rate on a monthly basis during the appropriate period for statement of operations items. Our statement of operations constant currency results reflect the monthly exchange rate fluctuations and so are not directly calculable from the above rates. Constant currency results, where presented, also exclude the foreign currency gain or loss. The end-of-period and approximate average exchange rates for each applicable currency as compared to U.S. dollars as of and for the three and nine months ended June 30 were as follows:

|  | June 30, |  | Three Months Ended June 30, |  | Nine Months Ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 | 2019 | 2020 | 2019 | 2020 | 2019 |
| Mexican peso | 23.1 | 19.2 | 23.3 | 19.1 | 20.8 | 19.4 |
| Guatemalan quetzal | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.6 |
| Honduran lempira | 24.4 | 24.3 | 24.4 | 24.2 | 24.3 | 24.1 |
| Peruvian sol | 3.5 | 3.3 | 3.4 | 3.3 | 3.4 | 3.3 |

