## EZCORP

## Growth Through Superior Customer Experience

First Quarter 2019 Conference Call January 31, 2019

## Preliminary Statements

## Forward Looking Statements

This document contains certain forward-looking statements. These statements are based on the company's current expectations as to the outcome and timing of future events. All statements, other than statements of historical facts, that address activities or results that the company plans, expects, believes, projects, estimates or anticipates will, should or may occur in the future are forward-looking statements. Actual results for future periods may differ materially from those expressed or implied by these forward-looking statements due to a number of uncertainties and other factors, including operating risks, liquidity risks, legislative or regulatory developments, market factors and current or future litigation. For a discussion of these and other factors affecting the company's business and prospects, see the company's annual, quarterly and other reports filed with the Securities and Exchange Commission. The company undertakes no obligation to update or revise forward-looking statements to reflect changed assumptions, the occurrence of unanticipated events or changes to future operating results over time.

## Other Information

This information should be read in conjunction with, and not in lieu of, the company's annual, quarterly and other reports filed with the Securities and Exchange Commission. Those reports contain important information about the company's business and performance, including financial statements prepared in accordance with U.S. generally accepted accounting principles, as well as a description of the important risk factors that may materially and adversely affect our business, financial condition or results of operations.

All market comparisons are based on available information from similar publicly traded companies.

## Initiatives Presented At Investor Day in December 2018

## INITIATIVES

## RECENT ACCOMPLISHMENTS ${ }^{1}$

## Customer Focus To Drive Ongoing Market Share Gains

Diversification Across
Geographies and Profitability

- Continued strong loan growth
- Same Store PLO growth expanded to $11 \%$ in LatAm Pawn and $7 \%$ in U.S. Pawn
- Total pawn stores: 508 in U.S. and 462 in LatAm (970 stores)
- Latin America: Nine stores added, four new and five acquired
- In Guatemala, 4 store expansions and 5 relocations
- Still aiming to add 100 to 200 stores in FY19 (but must be the right ones)
- Cash balance up $162 \%$ to $\$ 297 m$
- Net cash from operating activities up $18 \%$ to $\$ 22.8 \mathrm{~m}$ (with additional $\$ 7.3 \mathrm{~m}$ of principal from AlphaCredit)
- Total CapEx of $\$ 5.9 \mathrm{~m}$ (Maintenance CapEx of $\$ 1.3 \mathrm{~m}$ )
- Digital platform initial strategic investment to create a robust presence in our customers' financial lifecycle
- Product and customer insights driving POS2 evolution
- POS2 is now in 184 stores


## Exceptional Pawn Operating Performance in QI FY/ 9

CONSOLIDATED RESULTS

- PLO up $10 \%$ to \$194m
- EBITDA up $11 \%$ to $\$ 30.6 \mathrm{~m}$
- Leveraged $7 \%$ increase in net revenue to a $15 \%$ increase in EPS to $\$ 0.31$
- Net cash from operating activities up $18 \%$ to $\$ 22.8$ m
- Same Store PLO growth expanded to $7 \%$ with PLO per store of $\$ 305 k$ (GAAP)
- Merchandise margin remains strong at $38 \%$
- Strong operating leverage with EBITDA up $8 \%$ to $\$ 33.3 \mathrm{~m}$
- Net revenue up $5 \%$ and profit before tax up $8 \%$ to $\$ 30.2 \mathrm{~m}$

LATIN AMERICA POSITIONED FOR CONTINUED STRONG GROWTH AND EXPANSION

- PLO up $27 \%$ to $\$ 39.5 m$ with Same Store PLO growth of $11 \%$
- 19 consecutive quarters of Same Store PLO growth
- Strong net revenue growth, up $20 \%$ to $\$ 29 m$
- EBITDA up $10 \%$ to $\$ 10.1 \mathrm{~m}$


## Long-Term EBITDA Growih



## Strong PLO and Revenue Growth Profit Impacted By Non-Cash Impairments, Discretionary Growth Investments and Discrete liems

## EZCORP GAAP Results

| \$ Millions | Q1 |  | \% $\triangle$ |
| :---: | :---: | :---: | :---: |
|  | FY19 | FY18 | B/(W) |
| Pawn Loans Outstanding | \$194.0 | \$177.0 | 10\% |
| Total Revenue | \$215.8 | \$204.5 | 6\% |
| Net Revenue | \$130.2 | \$122.4 | 6\% |
| CCV Income | \$(1.1) | \$1.4 | NM |
| Operations Expenses | \$89.5 | \$83.6 | (7)\% |
| Corporate Expenses | \$15.5 | \$13.3 | (17)\% |
| Other (Income)/Expenses | \$17.3 | \$(0.1) | NM |
| EBITDA | \$6.7 | \$27.1 | (75)\% |
| Depreciation/Amortization | \$6.8 | \$5.7 | 119]\% |
| Interest Expense, Net | \$5.5 | \$1.6 | NM |
| Profit Before Tax | \$ (5.6) | \$19.8 | NM |
| Income Taxes | \$(1.0) | \$7.4 | NM |
| Non-Controlling Interest | \$(0.5) | \$(0.6) | NM |
| Continuing Ops Net Income Attributable | \$ (4.1) | \$13.0 | NM |
| Continuing Ops Diluted EPS | (0.07) | \$0.23 | NM |

Relentless focus on serving and satisfying our customers' needs for cash driving quality PLO growth in the U.S. and Latin America

Continued solid PSC growth, up $10 \%$ driving strong net revenue growth

Includes $\$ 2.9 \mathrm{~m}$ charge from CCV's previously announced litigation settlement

OpEx expense increase primarily from acquired and new stores. Corporate expense increase includes discretionary growth investments

Includes non-cash impairment of CCV (\$13.3m) and fully reserve our exposure to bankrupt gold scrap refiner (\$4.4m)

Increase in net interest expense due to reduced interest income on promissory note associated with Grupo Finmart sale and higher interest expense on debt issued in 2018

## Strong PLO and Revenue Growih, and Operating Leverage \$0.31 Diluted EPS, Up 15\%

## EZCORP Continuing Operations Adjusted Results



## U.S. Pawn

## Taking Market Share

## EXCELLING IN SERVING AND SATISFYING CUSTOMERS' NEEDS <br> Same Store PLO Growth' <br> Two-Year Stacked YOY Change


'Weighted average based on available information from each company's public filings. This information may be determined or calculated differently by companies, limiting the usefulness of these measures for comparative purposes.
EZCORP
EZCORP Same Store PLO in stores unaffected by Hurricanes Harvey and lrma were $+3 \%,+2 \%,-1 \%$, and $+2 \%$ in the quarters one to four in $F Y$ I 8 . Amounts in this slide are based on company GAAP results, average store count, and per store amounts are in thousands.

## Sustained Focus on Customers' Need For Cash Drives Significant Loan and Profit Growith

## U.S. Pawn Q1FY19



- Robust PLO growth and well-controlled inventory position. Same Store PLO was up $7 \%$ with Same Store inventory up $4 \%$
- PLO per store at $\$ 305 \mathrm{k}$ (GAAP), up $7 \%$; the highest December quarter-ended PLO per store balance in seven years while maintaining high redemption rate
- PLO monthly yield consistent at 14\% (GAAP)
- EBITDA margin expansion to $33 \%$ vs. $32 \%$ in Q1FY18
- Inventory turns consistent at 1.8x (GAAP)


## Latin America Pawn <br> Taking Markeł Share

## EXCELLING IN SERVING AND SATISFYING CUSTOMERS' NEEDS <br> Same Store PLO Growth ${ }^{1}$ <br> Two-Year Stacked YoY Change



PLO is the most influential driver of EZCORP revenue and profitability

## Strong Same Store PLO and Net Revenue Growih

## Latin America Pawn Q1FY19



- 19 consecutive quarters of Same Store PLO growth, up $11 \%$
- PLO per store of \$84k (GAAP) Up 4\%
- PLO monthly yield of $15 \%$ vs. $17 \%$; impact of acquired stores


## Cash Available For Investments

\$ Millions

|  | Amount $^{\text {A }}$ |
| :--- | :---: |
| Cash balance as of $12 / 31 / 18$ | $\$ 297$ |
| Cash convertibles due in June 2019 | -195 |
| Remaining | $102^{B}$ |
| Cash to run daily operations with a safety margin, fund loan growth, etc. | $-\frac{-50 \text { to } 70}{}$Resulting capital available for acquisitions, new stores, <br> discretionary growth investments, etc. |

EZCORP will also receive cash flow from operations and Alpha Note Payments available for these same purposes. We allocate capital to opportunities assuring any resulting ROIC significantly exceeds our WACC, to drive EPS accretion.

## Evergreen

\#CORP 叩 bcc Digitol Ventures


## EZCORP has partnered with Boston Consulting Group to invest in a customer centric approach to innovate on and address our current customers' needs



Exploratory research and development conducted with BCG Digital Ventures, leveraging their experience inventing, building and scaling new businesses around the world, to identify and better understand our customer's existing problems and latent needs.

## Disruptive offerings in market have failed to solve our customers' needs as they continue to struggle to access basic financial services

Despite increased access to digital services and ongoing investment in disruptive financial product
offerings, our customers remain largely unserved

- Customer centric approach yet to be taken with this customer segment
- Emerging fintechs have restricted access to EZCORP's customer base
- Incumbents are constrained by legacy technology and remain focused on different demographics

63M individuals remain underserved in the United States ${ }^{1}$


## In-depth customer research identified strong customer frictions and latent needs when transacting in pawn



High barrier to entry for first time pawn customers New customers lack understanding of asset's potential value and are faced with an intimidating initial experience

Pawn loan management remains laborious In-store loan payments add additional costs and time requirements to already constrained customers

Minimal transparency of pawned items
Ioan amount, payments made, and due date of pawned items only available via phone or entering an EZCORP store

## EZCORP's strategic assets uniquely position the company to address the needs of our customers



EZCORP's global landscape of 970 physical pawn locations combined with digital channels create a competitive moat against 3rd parties


56\% of new EZCORP customers are millennials, a group comprised of early tech adopters


Proprietary customer behavior and product valuation IP can be leveraged for all new digital product builds

## Introducing Evergreen, a single point of access serving the financial solution needs of the EZCORP's customer base



- Global Asset Backed Account

Up to date distinct and aggregate views of pawnable goods owned by customer accelerates the pawn experience

- Financial Inclusion

Financial access via the digital platform allows EZCORP customer's to interact digitally

- Financial Management

Range of features support customers during difficult moments, building long lasting relationships

[^0]- Expect successful launch of new digital platform by end of calendar year 2019


## Drivers to Growth <br> Creating Long-Term Shareholder Value

## Excelling In Serving And Satisfying Customers' Needs

## CURRENT

## FUTURE

Best-in-class Broaden footprint to serve larger share of global
customer experience and satisfying customers' need for cash

Proven management track record of execution and market share gains

Incentives, rewards, systems and coaching Team members

Quality, scalability, strong margins and operating leverage
unbanked and underbanked community

Differentiated data-driven/digital customer engagement creating a more robust presence in our customers' financial life cycle

POS2 evolution using product and customer insights and Al to drive higher returns on earnings assets (PLO and inventory yield)

CUSTOMER EXPERIENCE LEADERSHIP<br>Drives Strong Competitive Advantage

## Additional Information

## Receiving Notes Receivable Payment's Within Schedule

AlphaCredit has already paid $\$ 83.9$ m principal and interest owed to EZCORP in connection with the sale of Grupo Finmart

We have received all payments to-date as contractually obligated

We expect to receive an additional $\$ 18.3 \mathrm{~m}$ principal in the remainder of FY19 in addition to interest and a deferred compensation fee of \$14.0m, payable $\$ 6.0 \mathrm{~m}$ in September 2019, \$4.0m in March 2020, and \$4.0m in September 2020²

## Notes Receivable

(Principal as of $1 / 30 / 19$ )

As of January 30, 2019

- Notes Receivable

Cash Received
\$ Millions

| GAAP Interest Income From Notes ${ }^{1}$ | $\$ 5.5$ | $\$ 0.8$ | $\$ 6.3$ |
| :--- | :---: | :---: | :---: |
| Detail: |  |  |  |
| Amortization (Income) of Deferred Compensation Fee ${ }^{2}$ | $\$ 3.9$ | $\$ 0.8$ | $\$ 4.7$ |
| Cash Interest Income | $\$ 1.6$ | $\$ 0.0$ | $\$ 1.6$ |

[^1]
## Growing Cash Flow From Operating Activities



Cash Flow and Investment In Business

|  | Q1FY19 | Q1FY18 |
| :---: | :---: | :---: |
| Net Cash From Operating Activities ${ }^{1}$ | \$22.8 | \$19.3 |
| Fund PLO Growth | (9.4) | (0.5) |
| Operating Cash Flow | 13.4 | 18.8 |
| AlphaCredit Principal Repayments ${ }^{2}$ | 7.3 | 2.8 |
| Cash Flow Including AlphaCredit | 20.7 | 21.6 |
| Growth \& Investment CapEx | (4.6) | (3.7) |
| Maintenance CapEx | (1.3) | (5.8) |
| Addback: <br> Strategic Investment in Digital Platform | 2.1 | 0 |
| Investment Adjusted Cash Flow After Capital Expenditures | \$16.9 | \$12.1 |

## Significant Increase in Latin America Store Count

88\% Increase Since 9/30/17


EZCORP Pawn Store Count
12/31/18


- $88 \%$ increase (+216 stores) in LatAm store count in the last 15 months to 462 stores, including nine stores added in Q1FY19
- $48 \%$ of EZCORP pawn stores are in Latin America as of December 31, 2018
- Strong presence diversified across five LatAm countries provides springboard to growth within the high growth region, specifically Mexico, Guatemala, El Salvador, Honduras, and Peru
- Expect to add 100 to 200 stores in FY19 through acquisition and new stores
- 970 pawn stores globally


## Convertible Senior Notes Potential EPS Dilution

The following is provided for purposes of calculating the potentially dilutive shares to be included in accounting for diluted EPS at a hypothetical conversion price of $\$ 10.00$ on the convertible notes due 2024, and $\$ 15.90$ on the convertible notes due 2025:

Convertible Senior Notes Due 2024 and 2025

| Average Share Price for Period |  | Estimated Incremental Dilutive Shares for Period |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Convertible Senior Notes Due 2024 | Convertible <br> Senior Notes Due 2025 | Total |
| \$ | 10.00 | - | - | - |
| \$ | 11.00 | 1,306,818 | - | 1,306,818 |
| \$ | 12.00 | 2,395,833 | - | 2,395,833 |
| \$ | 13.00 | 3,317,308 | - | 3,317,308 |
| \$ | 14.00 | 4,107,143 | - | 4,107,143 |
| \$ | 15.00 | 4,791,667 | - | 4,791,667 |
| \$ | 16.00 | 5,390,625 | 67,807 | 5,458,432 |
| \$ | 17.00 | 5,919,118 | 701,998 | 6,621,116 |
| \$ | 18.00 | 6,388,889 | 1,265,723 | 7,654,612 |
| \$ | 19.00 | 6,809,211 | 1,770,109 | 8,579,320 |
| \$ | 20.00 | 7,187,500 | 2,224,057 | 9,411,557 |
| \$ | 21.00 | 7,529,762 | 2,634,771 | 10,164,533 |
| \$ | 22.00 | 7,840,909 | 3,008,148 | 10,849,057 |
| \$ | 23.00 | 8,125,000 | 3,349,057 | 11,474,057 |
| \$ | 24.00 | 8,385,417 | 3,661,557 | 12,046,974 |
| \$ | 25.00 | 8,625,000 | 3,949,057 | 12,574,057 |

At higher share prices, there is a potential for further increase in dilution
In July 2017, we issued $\$ 143.75$ million aggregate principal amount of $2.875 \%$ convertible senior notes due 2024 and in May 2018 we issued $\$ 172.5$ million aggregate principal amount of $2.375 \%$ convertible senior notes due 2025. The notes are convertible into cash or shares of our Class A non-voting common stock, or any combination thereof, at our option subject to satisfaction of certain conditions and during certain periods, based on:

- Notes due 2024 - an initial conversion rate of 100 shares per $\$ 1,000$ principal amount of notes (equivalent to an initial conversion price of $\$ 10.00$ per share)
- Notes due 2025 - an initial conversion rate of 62.8931 shares per $\$ 1,000$ principal amount of notes (equivalent to an initial conversion price of $\$ 15.90$ per share)

We have included in the table an estimate of the incremental shares we would need to include in our calculation of fully diluted EPS using the treasury stock method of accounting, at a range of assumed average share prices during any period in which the convertible notes due 2024 and 2025, respectively, are outstanding. This method of accounting assumes settlement of the conversion premium in shares even though the company could opt to settle only in cash, eliminating share dilution.

## Definition of Terms

$$
\begin{aligned}
& \text { Monthly PLO Yield } \left.=\frac{\left(\frac{\text { pawn service charges }}{\text { days in period }}\right) \times 365}{\text { average PLO }}\right)=12 \\
& \text { Inventory Yield }=\frac{\left(\frac{\text { sales gross profit }}{\text { days in period }}\right) \times 365}{\text { average net inventory }} \\
& \begin{aligned}
\text { Return on Earning } \\
\text { Assets }
\end{aligned}=\frac{\left(\frac{\text { sales gross profit + PSC }}{\text { average net inventory + average PLO }}\right) \times 365}{\left(\frac{\text { total cost of sales }}{\text { days in period }}\right) \times 365} \\
& \text { Inventory Turnover }= \\
& \text { EBITDA Margin }=\frac{\text { EBITDA }}{\text { net revenve }}
\end{aligned}
$$

## GAAP to Non-GAAP Reconciliation

In addition to the financial information prepared in conformity with generally accepted accounting principles in the United States of America ("GAAP"), we provide certain other financial information that is adjusted to exclude the impact of restructuring and restatement charges and other discreet items and to reflect the results of our Latin America Pawn operations on a constant currency basis. We believe that presentation of the non-GAAP financial information is meaningful and useful in evaluating and comparing our operating results across accounting periods and understanding the operating and financial performance of our business. We believe that the non-GAAP financial information reflects an additional way of viewing aspects of our business that, when viewed with our GAAP results, provides a more complete understanding of factors and trends affecting our business. We provide non-GAAP financial information for informational purposes and to enhance understanding of our GAAP consolidated financial statements.

You should consider the non-GAAP information in addition to, but not instead of or superior to, our results prepared in accordance with GAAP. Non-GAAP financial information may be determined or calculated differently by other companies, limiting the usefulness of that information for comparative purposes.

## GAAP to Non-GAAP Reconciliation Q1 - Continuing Operations*

|  | Actuals. |  |  |  |  | Prior Year Actuals. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Plus | Equals | Plus | Equals | Plus |  | Equals |
|  | Base |  | Adjusted Base | Constant Currency Impacł | Adjusted Constant Currency |  | iscrete Item tments | Adjusted |
| \$ Millions | FY19 | FY19 | FY19 | FY19 | FY19 | FY18 | FY18 | FY18 |
| Revenues | 215.8 | 0.0 | 215.8 | 2.3 | 218.1 | 204.5 | 0.0 | 204.5 |
| PSC Revenue | 83.7 | 0.0 | 83.7 | 0.9 | 84.6 | 76.4 | 0.0 | 76.4 |
| Merchandise Gross Profit | 43.9 | 0.0 | 43.9 | 0.4 | 44.3 | 42.4 | 0.0 | 42.4 |
| Merchandise Margin | 36\% |  | 36\% |  | 36\% | 37\% |  | 37\% |
| Scrap Gross Profit | 1.2 | 0.0 | 1.2 | 0.0 | 1.2 | 1.9 | 0.0 | 1.9 |
| Scrap Margin | 13\% |  | 13\% |  | 13\% | 15\% |  | 15\% |
| Net Revenue | 130.2 | 0.0 | 130.2 | 1.3 | 131.5 | 122.4 | 0.0 | 122.4 |
| Operating Expenses | 89.5 | (0.8) (A) | 88.7 | 0.9 | 89.6 | 83.6 | (0.3) (F) | 83.3 |
| Corporate Expenses | 15.5 | (2.2) (B) | 13.3 | 0.0 | 13.3 | 13.3 | (0.4)(G) | 12.9 |
| Other Expenses | 18.4 | (20.4) ${ }^{\text {(C) }}$ | (2.0) | 0.0 | (2.0) | (1.6) | 0.3 (H) | (1.3) |
| EBITDA | 6.7 | 23.5 | 30.2 | 0.4 | 30.6 | 27.1 | 0.4 | 27.5 |
| Depreciation and Amortization | 6.8 | 0.0 | 6.8 | 0.1 | 6.9 | 5.7 | 0.0 | 5.7 |
| EBIT | (0.1) | 23.5 | 23.4 | 0.4 | 23.7 | 21.4 | 0.4 | 21.8 |
| Interest | 5.5 | (4.2) (D) | 1.2 | 0.0 | 1.2 | 1.6 | (1.2) (1) | 0.4 |
| Profit Before Tax | (5.6) | 27.7 | 22.1 | 0.4 | 22.5 | 19.8 | 1.6 | 21.3 |
| Income Tax Expense | (1.0) | 6.8 (E) | 5.7 | 0.1 | 5.8 | 7.4 | (0.8)(J) | 6.7 |
| Non-Controlling Interest | (0.5) | 0.0 | (0.5) | 0.0 | (0.5) | (0.6) | 0.0 | (0.6) |
| Net Income Attributable | (4.1) | 20.9 | 16.9 | 0.3 | 17.1 | 13.0 | 2.3 | 15.3 |
| Diluted EPS | (0.07) | 0.38 | 0.31 | 0.00 | 0.31 | 0.23 | 0.04 | 0.27 |
| Diluted Shares Outstanding | 55.0 | 55.0 | 55.0 | 55.0 | 55.0 | 55.7 | 0.0 | 55.7 |
| Pawn Loans Outstanding | 194.0 | 0.0 | 194.0 | 0.5 | 194.5 | 177.0 | 0.0 | 177.0 |

Footnote * - Includes immaterial presentation reclassifications and rounding - see final page of reconciliations for constant currency assumptions
Footnote (A) Amount includes $\$ 0.2 \mathrm{~m}$ of acquisition and investment expense as well as $\$ 0.6 \mathrm{~m}$ charge-off of aged assets not representative of results of operations for current or comparable periods Footnote (B) Amount includes $\$ 0.1 \mathrm{~m}$ of acquisition expense and $\$ 2.1 \mathrm{~m}$ discretionary strategic investment in the development of a digital platform representing start-up costs not included in our core pawn operations
Footnote (C) Amount includes $\$ 13.3 \mathrm{~m}$ impairment on CCV investment, $\$ 2.9 \mathrm{~m}$ impact on CCV earnings from litigation settlement, neither of which are related to the core operating activities of CCV; $\$ 4.4 \mathrm{~m}$ reserve on exposure to Republic Metals Corporation bankruptcy; and $\$ 0.3 \mathrm{~m}$ in FX Gain
Footnote (D) Amount includes $\$ 4.2 \mathrm{~m}$ in net non-cash interest expense regarding our notes receivable and convertible debt instruments to reflect the underlying cash flows of our investments and debt ( $\$ 5.6 \mathrm{~m}$ expense; $\$ 1.4 \mathrm{~m}$ income)
Footnote (E) Amount includes tax impact of items listed above Footnote (F) Amount includes $\$ 0.3 \mathrm{~m}$ Hurricane store operating expenses Impact
Footnote (E) Amount includes tax impact of items listed above
Footnote(G) Amount includes $\$ 0.4 \mathrm{~m}$ of acquisition related expenses Footnote (H) Amount includes $\$ 0.3 \mathrm{~m}$ Gain on FX
(I) Amount includes $\$ 1.2 \mathrm{~m}$ in net non-cas related expenses

Footnote (I) Amount includes $\$ 1.2 \mathrm{~m}$ in net non-cash interest expense regarding our notes receivable and convertible debt instruments to reflect the underlying cash flows of our investments and
debt
Footnote (J) Amount includes tax impact of items listed above, $\$ 2.8 \mathrm{~m}$ expense for revaluation of deferred tax assets upon tax reform and $\$ 1.6 \mathrm{~m}$ credit for FIN 48 - expiration of statute of limitation on uncertain tax positions

## GAAP to Non-GAAP Reconciliation Q1 - U.S. Pawn*

|  | Actuals. |  |  | Prior Year Actuals. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Plus | Equals |  | Plus | Equals |
|  |  | Discrete Item Adjustments | Adjusted Base | Base | Discrete Item Adjustments | Adjusted Base |
| \$ Millions | FY19 | FY19 | FY19 | FY18 | FY18 | FY18 |
| Revenues | 166.0 | 0.0 | 166.0 | 159.8 | 0.0 | 159.8 |
| PSC Revenues | 64.3 | 0.0 | 64.3 | 59.7 | 0.0 | 59.7 |
| Merchandise Gross Profit | 36.0 | 0.0 | 36.0 | 35.4 | 0.0 | 35.4 |
| Merchandise Margin | 38\% |  | 38\% | 39\% |  | 39\% |
| Scrap Gross Profit. | 1.0 | 0.0 | 1.0 | 1.7 | 0.0 | 1.7 |
| Scrap Margin | 16\% |  | 16\% | 20\% |  | 20\% |
| Other Revenues, Net | 0.0 | 0.0 | 0.0 | 0.1 | 0.0 | 0.1 |
| Net Revenue | 101.3 | 0.0 | 101.3 | 96.9 | 0.0 | 96.9 |
| Operating Expenses | 68.1 | 0.0 | 68.1 | 66.3 | (0.3) ${ }^{\text {(B) }}$ | 66.0 |
| Other Expenses | 2.9 | (2.9) (A) | 0.0 | 0.0 | 0.0 | (0.0) |
| EBITDA | 30.4 | 2.9 | 33.3 | 30.6 | 0.3 | 30.9 |
| Depreciation and Amortization | 3.0 | 0.0 | 3.0 | 2.8 | 0.0 | 2.8 |
| EBIT | 27.4 | 2.9 | 30.2 | 27.8 | 0.3 | 28.1 |
| Interest | 0.0 | 0.0 | 0.0 | (0.0) | 0.0 | (0.0) |
| Profit Before Tax | 27.4 | 2.9 | 30.2 | 27.8 | 0.3 | 28.1 |

## GAAP to Non-GAAP Reconciliation Q1 - Latin America Pawn*

|  | Actuals. |  |  |  |  | Prior Year Actuals. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Plus | Equals | Plus | Equals |  | Plus | Equals |
|  | Base | Discrete Item Adjustments | Adjusted Base | Constant Currency Impacł | Adjusted Constant Currency | Base | $\begin{array}{r} \text { Discrete } \\ \text { Item } \\ \text { Adjustments } \end{array}$ | Adjusted |
| \$ Millions | FY19 | FY19 | FY19 | FY19 | FY19 | FY18 | FY18 | FY18 |
| Revenues | 48.1 | 0.0 | 48.1 | 2.2 | 50.3 | 42.6 | 0.0 | 42.6 |
| PSC Revenue | 19.4 | 0.0 | 19.4 | 0.9 | 20.3 | 16.7 | 0.0 | 16.7 |
| Merchandise Gross Profit | 8.0 | 0.0 | 8.0 | 0.4 | 8.3 | 7.0 | 0.0 | 7.0 |
| Merchandise Margin | 31\% |  | 31\% |  | 31\% | 32\% |  | 32\% |
| Scrap Gross Profit | 0.2 | 0.0 | 0.2 | 0.0 | 0.2 | 0.2 | 0.0 | 0.2 |
| Scrap Margin | 7\% |  | 7\% |  | 7\% | 5\% |  | 5\% |
| Other Revenues, Net | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.2 | 0.0 | 0.2 |
| Net Revenue | 27.6 | 0.0 | 27.6 | 1.3 | 28.8 | 24.0 | 0.0 | 24.0 |
| Operating Expenses | 18.8 | (0.8) (A) | 18.0 | 0.8 | 18.8 | 14.7 | 0.0 | 14.7 |
| Other Expenses | 1.5 | $(1.6)^{(B)}$ | (0.1) | (0.0) | (0.1) | 0.1 | 0.0 | 0.2 |
| EBITDA. | 7.2 | 2.4 | 9.6 | 0.5 | 10.1 | 9.2 | 0.0 | 9.2 |
| Depreciation and Amortization | 1.4 | 0.0 | 1.4 | 0.1 | 1.5 | 0.8 | 0.0 | 0.8 |
| EBIT | 5.8 | 2.4 | 8.2 | 0.4 | 8.6 | 8.4 | 0.0 | 8.3 |
| Interest | (0.4) | 0.2 (c) | (0.2) | (0.0) | (0.2) | (0.6) | (0.3) (D) | (0.3) |
| Profit Before Tax | 6.2 | 2.2 | 8.4 | 0.4 | 8.8 | 9.0 | 0.3 | 8.6 |
| Pawn Loans Outstanding | 39.0 | 0.0 | 39.0 | 0.5 | 39.5 | 31.0 | 0.0 | 31.0 |
| Inventory, Net | 31.3 | 0.0 | 31.3 | 0.2 | 31.5 | 24.3 | 0.0 | 24.3 |
| Net Earning Assets | 70.2 | 0.0 | 70.2 | 0.7 | 71.0 | 55.4 | 0.0 | 55.4 |

[^2]
## Consolidated Growth FY16-FY19 Reconciliation*

## Continuing Ops PBT

Add Back Net Interest
Add Back Deprciation and Amortization
Continuing Ops EBITDA
Discrete Adjustments

| FY16 | FY16 | FY17 | FY17 | FY18 | FY18 | FY19 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Q1 | Full Year | Q1 | Full Year | Q1 | Full Year | Q1 |
| $\mathbf{5 . 2}$ | 0.4 | $\mathbf{1 3 . 0}$ | $\mathbf{4 3 . 2}$ | $\mathbf{1 9 . 8}$ | $\mathbf{5 7 . 1}$ | $\mathbf{- 5 . 6}$ |
| 4.1 | 16.4 | 2.9 | 15.7 | 1.6 | 10.8 | 5.5 |
| 7.5 | 26.5 | 6.4 | 23.7 | 5.7 | 25.5 | 6.8 |
| $\mathbf{1 6 . 8}$ | $\mathbf{4 3 . 3}$ | $\mathbf{2 2 . 4}$ | $\mathbf{8 2 . 6}$ | $\mathbf{2 7 . 1}$ | 93.4 | $\mathbf{6 . 7}$ |
| 6.7 | 20.5 | -0.4 | 3.1 | 0.4 | 7.1 | 23.5 |
| $\mathbf{2 3 . 6}$ | $\mathbf{6 3 . 8}$ | $\mathbf{2 1 . 9}$ | $\mathbf{8 5 . 7}$ | $\mathbf{2 7 . 5}$ | $\mathbf{1 0 0 . 5}$ | $\mathbf{3 0 . 2}$ |
| -0.4 | -0.8 | 0.0 | -0.1 | 0.0 | 0.0 | 0.4 |
| $\mathbf{2 3 . 2}$ | $\mathbf{6 3 . 0}$ | $\mathbf{2 2 . 0}$ | $\mathbf{8 5 . 6}$ | $\mathbf{2 7 . 5}$ | $\mathbf{1 0 0 . 5}$ | $\mathbf{3 0 . 6}$ |
|  |  |  |  |  |  |  |
| $\mathbf{1 1 2 . 4}$ | $\mathbf{4 2 8 . 2}$ | $\mathbf{1 1 2 . 0}$ | $\mathbf{4 3 5 . 5}$ | $\mathbf{1 2 2 . 4}$ | $\mathbf{4 8 2 . 9}$ | $\mathbf{1 3 0 . 2}$ |
| -0.2 | -0.1 | 0.0 | 0.2 | 0.0 | 0.0 | 0.0 |
| $\mathbf{1 1 2 . 2}$ | $\mathbf{4 2 8 . 1}$ | $\mathbf{1 1 2 . 0}$ | $\mathbf{4 3 5 . 7}$ | $\mathbf{1 2 2 . 4}$ | $\mathbf{4 8 2 . 9}$ | $\mathbf{1 3 0 . 2}$ |
| -1.5 | -2.8 | 0.7 | 0.4 | 0.0 | 0.0 | 1.3 |
| $\mathbf{1 1 0 . 7}$ | $\mathbf{4 2 5 . 3}$ | $\mathbf{1 1 2 . 7}$ | $\mathbf{4 3 6 . 1}$ | $\mathbf{1 2 2 . 4}$ | $\mathbf{4 8 2 . 9}$ | $\mathbf{1 3 1 . 5}$ |

Latin America Same Store PLO Growth

|  | Q3 FY14 | Q4 FY14 | Q1 FY15 | Q2 FY15 | Q3 FY15 | Q4 FY15 | Q1 FY16 | Q2 FY16 | Q3 FY16 | Q4 FY16 | Q1 FY17 | Q2 FY | Q | Q4 FY17 | Q1 FY18 | Q2 FY18 | Q3 FY18 | Q FY | 1 FY19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP | 4\% | 24\% | 0\% | 1\% | -1\% | -3\% | 14\% | 11\% | -2\% | 3\% | -5\% | 1\% | 16\% | 18\% | 16\% | 11\% | -2\% | 4\% | 10\% |
| Constant Currency | $4 \%$ | 27\% | 13\% | 17\% | 19\% | 23\% | 35\% | 26\% | 16\% | 17\% | 14\% | 10\% | 13\% | 11\% | 11\% | 9\% | 8\% | 7\% | 11\% |

## Pawn Businesses FY16-FY19 Reconciliation*

| U.S. Pawn PBT | 28.8 | 100.1 | 27.1 | 103.5 | 27.8 | 103.1 | 27.4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Add Back Net Interest | 0.1 | 0.1 | 0.0 | 0.0 | (0.0) | 0.1 | 0.0 |
| Add Back Deprciation and Amortization | 3.6 | 12.2 | 2.6 | 10.2 | 2.8 | 12.9 | 3.0 |
| U.S. Pawn EbItDA | 32.4 | 112.4 | 29.7 | 113.7 | 30.6 | 116.0 | 30.4 |
| Discrete Adjustments | 0.9 | 1.0 | 0.0 | 1.2 | 0.3 | 0.1 | 2.9 |
| Adjusted U.S.Pawn EBITDA | 33.3 | 113.5 | 29.7 | 114.9 | 30.9 | 116.1 | 33.3 |
|  | FY16 |  | FY17 | FY17 | FY18 | FY18 |  |
|  | Q1 | Full Year | Q1 | Full Year | Q1 | Full Year | Q1 |
| U.S. Pawn Net Revenue | 96.9 | 369.4 | 97.0 | 373.8 | 96.9 | 379.3 | 101.3 |
| Discrete Adjustments | 0.0 | 0.0 | 0.0 | 0.2 | 0.0 | 0.0 | 0.0 |
| Adjusted U.S.Pawn Net Revenue | 96.9 | 369.4 | 97.0 | 374.0 | 96.9 | 379.3 | 101.3 |
|  | FY16 | FY16 | FY17 | FY17 | FY18 | FY18 | FY19 |
|  | Q1 | Full Year | Q1 | Full Year | Q1 | Full Year | Q1 |
| Latin America PBT | 1.4 | 8.5 | 4.2 | 18.7 | 9.0 | 34.3 | 6.2 |
| Remove Buy/Sell Loss | 1.4 | 4.2 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Add Back Net Interest | 0.0 | 0.1 | (0.1) | (1.9) | (0.6) | (2.6) | (0.4) |
| Add Back Deprciation and Amortization | 0.8 | 2.9 | 0.6 | 2.7 | 0.8 | 4.1 | 1.4 |
| Latin America EBITDA | 3.6 | 15.7 | 4.8 | 19.4 | 9.2 | 35.8 | 7.2 |
| Discrete Adjustments | 0.0 | (0.0) | 0.0 | (0.0) | (0.0) | (0.0) | 2.4 |
| Constant Currency Impact | (0.4) | (0.9) | 0.2 | (0.1) | 0.0 | 0.0 | 0.5 |
| Adjusted Latin America EBITDA | 3.2 | 14.8 | 5.0 | 19.3 | 9.2 | 35.8 | 10.1 |
|  | FY16 | FY16 | FY17 | FY17 | FY18 | FY18 | FY19 |
|  | Q1 | Full Year | Q1 | Full Year | Q1 | Full Year | Q1 |
| Latin America Net Revenue | 13.7 | 52.0 | 13.4 | 55.7 | 24.0 | 97.2 | 27.6 |
| Remove Buy/Sell Impact | (0.2) | (0.1) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Constant Currency Impact | (1.6) | (3.1) | 0.6 | 0.2 | 0.0 | 0.0 | 1.3 |
| Adjusted Latin America Net Revenue | 11.9 | 48.8 | 14.1 | 55.9 | 24.0 | 97.2 | 28.8 |

## Constant Currency

In addition to the financial information prepared in conformity with generally accepted accounting principles in the United States of America ("GAAP"), we provide certain other non-GAAP financial information on a constant currency basis ("constant currency"). We use constant currency results to evaluate our Latin America Pawn operations, which are denominated primarily in Mexican pesos and other Latin American currencies. We believe that presentation of constant currency results is meaningful and useful in understanding the activities and business metrics of our Latin America Pawn operations and reflect an additional way of viewing aspects of our business that, when viewed with GAAP results, provide a more complete understanding of factors and trends affecting our business. We provide non-GAAP financial information for informational purposes and to enhance understanding of our GAAP consolidated financial statements. We use this non-GAAP financial information to evaluate and compare operating results across accounting periods. Readers should consider the information in addition to, but not instead of or superior to, our financial statements prepared in accordance with GAAP. This non-GAAP financial information may be determined or calculated differently by other companies, limiting the usefulness of those measures for comparative purposes.
Constant currency results reported herein are calculated by translating consolidated balance sheet and consolidated statement of operations items denominated in Mexican pesos, Guatemalan quetzals, Honduran lempiras and Peruvian sols to U.S. dollars using the exchange rate from the prior-year comparable period, as opposed to the current period, in order to exclude the effects of foreign currency rate fluctuations. We used the end-of-period rate for balance sheet items and the average closing daily exchange rate on a monthly basis during the appropriate period for statement of operations items. The end-of-period and approximate average exchange rates for each currency as compared to U.S. dollars as of and for the three months ended December 31, 2018 and 2017 were as follows:

|  | December 31, |  | Three Months Ended December 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 |
| Mexican peso | 19.6 | 19.7 | 19.8 | 19.0 |
| Guatemalan quetzal | 7.7 | 7.3 | 7.6 | 7.2 |
| Honduran lempira | 24.2 | 23.5 | 24.0 | 23.3 |
| Peruvian sol | 3.4 | 3.2 | 3.3 | 3.2 |

Our statement of operations constant currency results reflect the monthly exchange rate fluctuations and so are not directly calculable from the above rates. Constant currency results, where presented, also exclude the foreign currency gain or loss. We have experienced a prolonged weakening of the Mexican peso to the U.S. dollar and may continue to experience further weakening in future reporting periods, which may adversely impact our future operating results when stated on a GAAP basis.


[^0]:    A digital service platform providing transaction and lending services connected to a ledger of physical assets

[^1]:    ${ }^{1}$ Interest income on notes receivable from AlphaCredit.

[^2]:    Footnote * - Includes immaterial presentation reclassifications and rounding - see final page of reconciliations for constant currency assumptions Footnote (A) Amount includes $\$ 0.2 \mathrm{~m}$ of acquisition and investment expense as well as $\$ 0.6 \mathrm{~m}$ charge-off of aged assets not representative of results of operations for current or comparable periods
    Footnote (B) Amount includes $\$ 1.5 \mathrm{~m}$ reserve on exposure to Republic Metals Corporation bankruptcy and $\$ 0.1 \mathrm{~m}$ gain on FX
    Footnote (C) Amount includes $\$ 0.2 \mathrm{~m}$ in non-cash interest income regarding our notes receivable to reflect the underlying cash flows of our investments
    Footnote (D) Amount includes $\$ 0.3 \mathrm{~m}$ in non-cash interest income regarding our notes receivable to reflect the underlying cash flows of our investments

